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K Country File

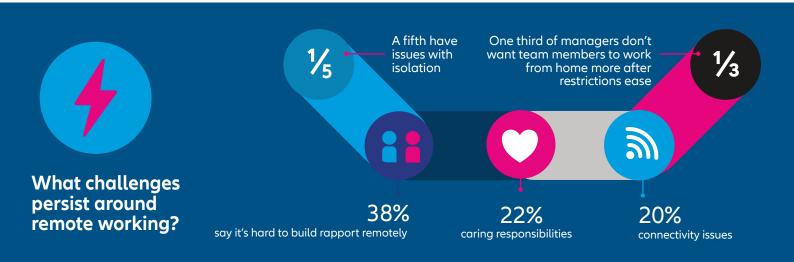
Key findings:



- 32% never worked from home before
- 20% worked from home less than once a week
- Isolation is a key problem for employees
- 75% using / planning to use support services

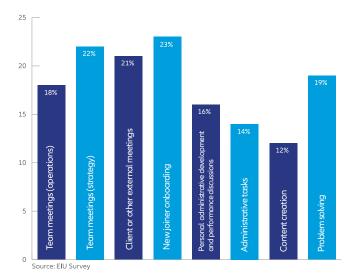
Since lockdown:

- 76% want to work from home more post-COVID-19
- Almost two-thirds want to work remotely 3+ days a week
- 3 in 4 now feel more comfortable applying to a remote position

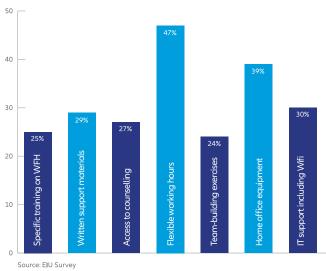


Employees in the UK struggle more with tasks that involve other people

% of people who feel uncomfortable doing ____from home



Employees in the UK can access support across the board % of employees in the UK who are using or planning to use _____ support





Looking ahead:

UK employees face relatively high levels of isolation issues and find it difficult to build rapport with their co-workers remotely. To combat this, employers should:

- Tackle isolation through conversation and support around mental wellbeing
- Create a culture where everyone in a team feels comfortable accessing support
- Ask managers to report new metrics on uptake of flexible work policies
- Identify the teams where policies are not being used and work with them to overcome negative perceptions

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United Arab Emirates Country File

74% of those who started working from home more

during lockdown want to continue to do so

Many employers have been offering their

Most employees in the UAE feel they have received

% of employees who felt sufficiently supported in terms of mental

sufficient support in terms of wellbeing

workforce comprehensive support throughout

Key findings:

lockdown

and physical wellbeing, by country

Mental Health Physical Health

80

70

60

50

40

30

20

10

0

CA 🚺 Source: ElU Sur

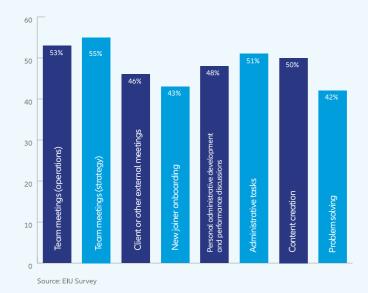


Since lockdown:

- 90% feel more comfortable doing at least 1 of their work-related tasks remotely
- 76% of managers would be more comfortable with their juniors working from home at least 3 days a week
- Almost 7 in 10 feel their team achieves just as much working from home as in the office

Employees in the UAE are more comfortable performing routine tasks remotely since COVID-19

% of people who feel more comfortable doing _____ remotely since the lockdown



UAE employees face struggles with distractions in the home and COVID-19 related stress % of respondents who see astheir greatest challengeworking from home

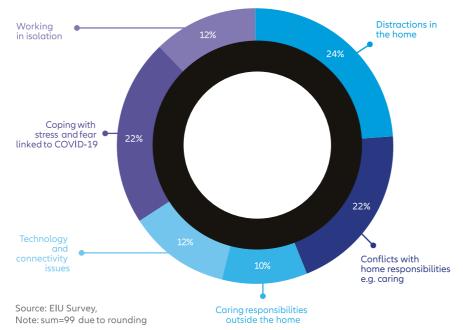
SG 🎑

UAE

ик 😹

% of respondents who see _____astheir greatest challengeworking from home

FR



Looking ahead:

Though employers in the UAE have done a lot to help their workforce transition to remote working during COVID-19, there are important next steps to ensure the practice's long-term sustainability:

- Update policies and communicate to employees that support systems are here to stay
- Attract and retain top talent by making a public commitment to remote working
- Ensure employees have access to the technical equipment they need to work effectively

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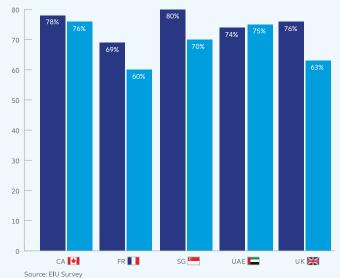
France Country File

Key findings:

- Workers in France reported higher than average discomfort performing their job remotely
- There is a lack of sufficient support around mental wellbeing
- More than 80% had worked from home at some point before the pandemic
- 61% did so once or more a week

Managers in France are relatively less comfortable with their juniors working from home more post pandemic % of peoplewho want to work from home more vs. managers happy for a junior to do so, by country

I want to work from home more often following the lifting of restrictions
 I will be more open to a junior member of my team working from home frequently

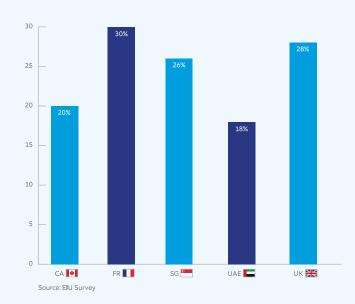


Since lockdown:

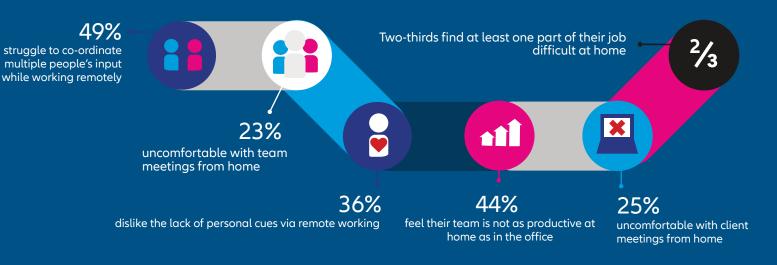
- 69% would like to work from home more
- Despite this, only 60% of managers are happy for their direct reports to work remotely more after the pandemic

Workers in France are keen to access support for mental wellbeing

% of people who would like access to counselling services but it's not on offer from their employer, by country



What challenges persist around remote working?



Next steps:

Though employers in France have done a lot to help their workforce transition to remote working during COVID-19, there are important next steps to ensure the practice's long-term sustainability:

- Create a culture where parents and carers are more comfortable taking advantage of flexibility
- Upskilling managers to close gaps in support around remote working, including employee mental wellbeing

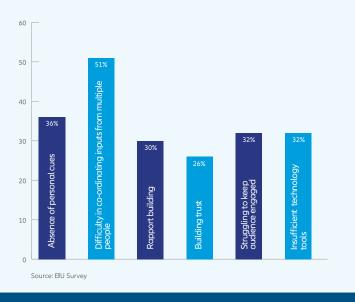
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🔶 Canada Country File

Key findings:

- Almost 1/3 of employees had not worked from home before COVID-19
- 70% feel their team is just as productive while working from home.
- 83% of people reported using or planning to use support offered by their employer during this time
- 67% felt sufficiently supported by their employer during this time

Over half of the employees in Canada are struggling to co-ordinate with colleagues % of respondents struggling due to ____ while working from home

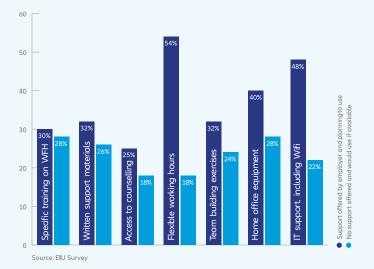


After lockdown:

want to work from home more often when restrictions are lifted



Canadian employers have provided support for the mental and physical wellbeing of employees % of respondents who feel sufficiently supported in __ by their employers



While 67% received support from their employers in mental and physical health aspects - almost 1/3 of people feel they have not received sufficient support

Ve

What challenges persist around remote working?

55% find at least one part of their job difficult at home

> more than 50% struggle to co-ordinate multiple people's input while working remotely

50% reported a worsening of their mental health during the lockdown restrictions

Next steps:

Despite employers in Canada offering support services to staff, there is a significant gap in employees feeling sufficiently supported and many do not feel comfortable accessing mental health support at work. To combat this, employers should:

Take active steps to ensure employees feel comfortable talking about their mental health

Support individuals and their lifestyles, but also foster an overall healthy culture in the workplace



Singapore Country File

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Key findings:

- The transition to fully remote working has been easier than in other countries
- Before Covid, almost 50% worked remotely for at least half of the week
- The pandemic is likely to boost levels of remote working even further

After lockdown:

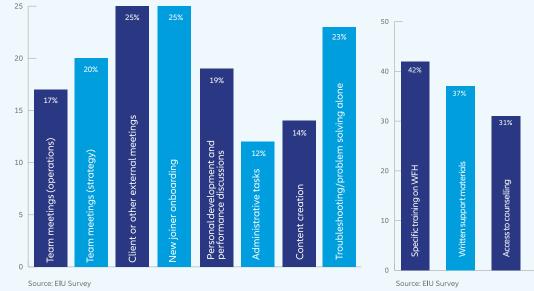
- 80% want to work from home more often and 75%
 would like to work from home for 3+ days in a week
- 80% feel there is a need for guidance and rules around working from home in their organisation
- 70% of managers will be more open to a junior member of their team working from home frequently.

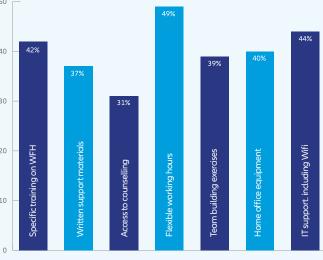
Employees in Singapore still struggle with some tasks while working from home

% of employees in Singapore not comfortable doing ____

Employees in Singapore are actively supported by their companies

% of employees who were offered __ as support while working from home and are using/planning to use it





What challenges persist around remote working?



Next steps:

Employees in Singapore are well-experienced in working from home, but employers need to take action to better support their workforces by:

Ensuring mental wellbeing support is accessible and useful to all employees

오 Clarifying workplace policies and support materials for remote working